CIWP Team & Schedules

Indicators of Quality CIWP: CIWP Team

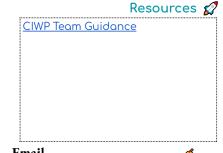
The CIWP team includes staff reflecting the diversity of student demographics and school programs.

The CIWP team has 8-12 members. Sound rationale is provided if team size is smaller or larger.

The CIWP team includes leaders who are responsible for implementing Foundations, those with institutional memory and those most impacted.

The CIWP team includes parents, community members, and LSC members.

All CIWP team members are meaningfully involved in the planning process for CIWP components and include other stakeholders, as appropriate for their role, with involvement along the <u>CPS Spectrum of Inclusive Partnerships</u> (from the CPS Equity Framework).



Name	Role		Email	
Margaret Loranger	Principal		mmloranger@cps.edu	
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	Select Role			
	Select Role			

Initial Development Schedule

Outline your schedule for developing each component of the CIWP.

CIWP Components	Planned Start Date 🝊	Planned Completion Date ద
Team & Schedule	6/20/23	7/1/23
Reflection: Curriculum & Instruction (Instructional Core)	6/20/23	7/25/23
Reflection: Inclusive & Supportive Learning (Instructional Core)	6/20/23	7/25/23
Reflection: Connectedness & Wellbeing	6/20/23	7/25/23
Reflection: Postsecondary Success	6/20/23	7/25/23
Reflection: Partnerships & Engagement	6/20/23	7/25/23
Priorities	8/14/23	8/18/23
Root Cause	8/14/23	8/18/23
Theory of Acton	8/14/23	8/18/23
Implementation Plans	8/14/23	9/1/23
Goals	8/14/23	9/1/23
Fund Compliance	8/18/23	9/12/23
Parent & Family Plan	8/18/23	9/12/23
Approval	8/18/23	9/13/23

SY24 Progress Monitoring Schedule

Indicate the SY24 dates when your CIWP team will hold progress monitoring check-ins. As a reference, these dates will auto-populate in your implementation plans.

ess Monitoring Meeting Dates	<u></u>
10/27/23	
12/22/23	
4/1/24	
6/7/24	
	10/27/23 12/22/23 4/1/24

Indicators of a Quality CIWP: Reflection on Foundations

Schools reflect by triangulating various data sources, inclusive of quantitative and qualitative data, and disaggregated by student groups.

Reflections can be supported by available and relevant evidence and accurately represent the school's implementation of practices.

Stakeholders are consulted for the Reflection of Foundations.

Schools consider the impact of current ongoing efforts in the Reflection on Foundation.

Resources & Reflection on Foundations Protocol

Return to

Curriculum & Instruction

Using th	ne associated references, is this practice consistently implemented?	References	What are the takeaways after the review of metrics?	Metrics
Yes	All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.	CPS High Quality Curriculum Rubrics	We have a large number of students who are approaching benchmark for ELA; we have a majority of students far from benchmark in math; we have not seen the anticipated growth in reading and math in our Star 360 data	IAR (Math) IAR (English) Rigor Walk Data (School Level Data)
Partially	Students experience grade-level, standards-aligned instruction.	Rigor Walk Rubric Teacher Team Learning Cycle Protocols Quality Indicators Of Specially Designed Instruction		PSAT (EBRW) PSAT (Math) STAR (Reading)
	Schools and classrooms are focused on the Inner Care	Powerful Practices Rubric	What is the feedback from your stakeholders?	STAR (Moth)
Partially	(identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.	<u>Learning</u> <u>Conditions</u>	Interventions work; our level of rigor / use of reviews for too long in the school year are leading to stagnancy;	iReady (Reading) iReady (Math)
		Continuum of ILT Effectiveness		<u>Cultivote</u>
Partially	The ILT leads instructional improvement through distributed leadership.	Distributed Leadership		Grades ACCESS
Partially	School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Customized Balanced Assessment Plan ES Assessment Plan Development Guide HS Assessment Plan Development		TS Gold Interim Assessment Data
No	Evidence-based assessment for learning practices are enacted daily in every classroom.	Assessment for Learning Reference Document	What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity? We are revising all unit plans to include a variety of assessments with teacher feedback in order to improve student learning outcomes; unit plan revisions include grade level standards and increased rigor; we are working on developing effective rubrics that allow students to see what is necessary to move from one level of understanding to the next; we are working on alignment between standards, objectives, tasks, and assessments	
W If this Founda	That student-centered problems have surfaced during this reflection is later chosen as a priority, these are problems the school mo	etion? ay address in this		

Students with different instructors have different curriculum and assessments. Students experience different grading practices. Students experience too much review of elementary standards. Students are not given daily feedback on their work or formative assessments.



<u>Return to</u> <u>Τορ</u>

Inclusive & Supportive Learning Environment

Using th	ne associated references, is this practice consistently implemented?	References
D II	School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and	MTSS Integrity Memo
Partially	implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo.	MTSS Continuum Roots Survey
		MTSS Integrity Memo

What are the takeaways after the review of metrics?

Unit/Lesson
Inventory for
Language Objectives
(School Level Data)

IEP development is not consistent across teams of teachers, students, and partners; we have begun to create interventions but are not yet solid in goal setting and progress monitoring; we need improvement on the timeliness, quality, and consistency of our IEPs; we need to continue to support classroom teachers in developing EL supports

MTSS Continuum

Metrics

Roots Survey

<u>ACCESS</u>

Jump to	Curriculum & Instruction Inclusive & Supportive Learning	Connectedness & Wellbeing Postsecondary Partnerships & Engagement
Partially	School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platform consistent with the expectations of the MTSS Integrity Memo.	MTSS Academic Tier Movement Annual Evaluation of Compliance (ODLSS)
Yes	Students receive instruction in their Least Restrictive Environment. Staff is continually improving access to support Diverse Learners in the least restrictive environment as indicated by their IEP.	What is the feedback from your stakeholders? Branching Minds and Star 360 were new last year, and we were still learning how to use them. Parents want to know how to support their children and how to know if they need more help. GenEd and DL teachers need more focused, action oriented meetings.
Partially	Staff ensures students are receiving timely, high quality IEPs, which are developed by the team and implemented with fidelity.	oriented meetings.
Yes	English Learners are placed with the appropriate and available EL endorsed teacher to maximize required Tier I instructional services. EL Placement Recommendation Recommendation Tool HS	What, if any, related improvement efforts are in progress? What is
Partially	There are language objectives (that demonstrate HOW students will use language) across the content.	our Branching Minds work with the 9th grade and will be expanding one grade level per year; we hired an interventionist who will lead professional development, goal setting, and progress monitoring work.
Students hav general acco student inter	What student-centered problems have surfaced during this reflection? ation is later chosen as a priority, these are problems the school may address in this CIWP. We indicated that they would prefer to stay in SC classes; student receive smodation rather than IEP specific accomodations and modifications; reventions began with 9th grade; students are not partners yet in their s, goal setting and progress monitoring	
Return to	Connectednes	s & Wellbeing
Τορ		

Τορ	Con	necteuness	& Wellbeing	
Using t	the associated references, is this practice consistently implemented?	References	What are the takeaways after the review of metrics?	Metrics
Yes	Universal teaming structures are in place to support student connectedness and wellbeing, including a Behavioral Health Team and Climate and Culture Team.	BHT Key Component Assessment SEL Teaming Structure	This is an area in which we are doing solid work. Students feel connected according to their Cultivate Survey results and 5 Essentials. We will focus on supporting students with chronic absenteeism and drug use.	% of Students receiving Tier 2/3 interventions meeting targets Reduction in OSS per 100 Reduction in repeated disruptive behaviors (4-6 SCC)
Yes	Student experience Tier 1 Healing Centered supports, including SEL curricula, Skyline integrated SEL instruction, and restorative practices.			Access to OST Increase Average Daily Attendance Increased Attendance for Chronically Absent Students
Yes	All students have equitable access to student-centered enrichment and out-of-school-time programs that effectively complement and supplement student learning during the school day and are responsive to other student interests and needs.		What is the feedback from your stakeholders? Students feel like they belong at Worla Language. Their are several groups including our GSA which have created OST opportunities for students. We have also provided Teen Mental Health classes for students, parents, and teachers which have really helped all feel supported. We have had a few families who suffered tragedies over the last two years, and we have struggled to support those students.	Reconnected by 20th Day, Reconnected after 8 out of 10 days absent Cultivate (Belonging & Identity) Staff trained on alternatives to exclusionary discipline (School Level Data) Enrichment Program Participation: Enrollment & Attendance

Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are **Partially** embedded into student experiences and staff planning times (6th-12th). Work Based _earning Toolkit What is the feedback from your stakeholders? Work Based Learning activities are planned and Alumni report in interviews that they did not feel prepared for implemented along a continuum beginning with career the level of work in their college courses. Teachers feel that **Partially** awareness to career exploration and ending with career they are challenged between addressing the needs of EL and development experiences using the WBL Toolkit DL students while ensuring they are prepared for (6th-12th). post-secondary success. Early College courses (under Advanced Coursework) are strategically aligned with a student's Individualized Learning Plan goals and helps advance a career **Partially** pathway (9th-12th). Certification List Industry Recognized Certification Attainment is backward mapped from students' career pathway goals Yes (9th-12th). PLT Assessment Rubric There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review Yes postsecondary data, and develop implementation for additional supports as needed (9th-12th). Alumni Support Initiative One Staffing and planning ensures alumni have access to an Biliteracy. Pager extended-day pay "Alumni Coordinator" through the Yes Alumni Support Initiative during both the summer and winter/spring (12th-Alumni).

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

We have increased our students' access to ECCE through the introduction of an additional AP course in Computer Science, increased Jumpstart to Jobs enrollment, and Seal of

% of KPIs Completed

College Enrollment and Persistence Rate

9th and 10th Grade

<u>Cultivate (Relevance</u>

Freshmen Connection

Programs Offered (School Level Data)

to the Future)

(12th Grade)

On Track

CIWP. Students are enrolling in college (74.3%), but they are not persisting to post-secondary graduation (45.8%). Students in the CTE program and Jumpstart to Jobs have a clearer path and more opportunites for post-secondary certificates than our other students. Students in the 9th & 10th grades have not had access to clear college and career

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this



Return to **Partnership & Engagement**

Using the associated references, is this practice consistently Metrics References What are the takeaways after the review of metrics? implemented? We need to continue our outreach to students in their primary Spectrum of language and look for the best way for them to communicate Inclusive **Cultivate** with the school; we will build upon the success of our family Partnerships nights, LSC participation, and volunteer opportunities. The school proactively fosters relationships with families, school committees, and community members. **5 Essentials Parent** Yes Family and community assets are leveraged and help Participation Rate students and families own and contribute to the school's goals. **5E: Involved Families** Reimagining With 5E: Supportive Community **Environment** <u>Toolkit</u> Level of parent/community group engagement (LSC, PAC, BAC, PTA, Staff fosters two-way communication with families and Yes community members by regularly offering creative ways etc.) for stakeholders to participate. (School Level Data) Level of parent engagement in the ODLSS Family Advisory Board (School Level Data) Formal and informal family and Student Voice community feedback <u>Infrastructure</u> Rubric School teams have a student voice infrastructure that received locally. (School Level Data) builds youth-adult partnerships in decision making and What is the feedback from your stakeholders? centers student perspective and leadership at all levels **Partially** Staff turnover in the partner agencies have resulted in a lack and efforts of continuous improvement (Learning Cycles of effective partnerships. Student voice committee has not & CIWP). been established. Parent representatives on the LSC feel empowered and are trying to engage more parents to take part in the BAC and PAC.

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

Educating students and their parents about the various pathways to post-secondary opportunities needs to be available starting freshman year;

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

We have instituted two annual family nights; we now have a full parent cohort on the LSC.



Reflection on Foundation

Using the associated documents, is this practice consistently implemented?

All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and

Students experience grade-level, standards-aligned instruction.

We have a large number of students who are approaching benchmark for ELA; we have a majority of students far from benchmark in math; we have not seen the anticipated growth in reading and math in our Star 360 data

What are the takeaways after the review of metrics?

Yes

Partially

Partially

No

Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.

The ILT leads instructional improvement through distributed **Partially** leadership.

School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level **Partially** standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.

> Evidence-based assessment for learning practices are enacted daily in every classroom.

What is the feedback from your stakeholders?

Interventions work; our level of rigor / use of reviews for too long in the school year are leading to stagnancy;

What student-centered problems have surfaced during this reflection?

Students with different instructors have different curriculum and assessments. Students experience different grading practices. Students experience too much review of elementary standards. Students are not given daily feedback on their work or formative assessments.

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

We are revising all unit plans to include a variety of assessments with teacher feedback in order to improve student learning outcomes; unit plan revisions include grade level standards and increased rigor; we are working on developing effective rubrics that allow students to see what is necessary to move from one level of understanding to the next; we are working on alignment between standards, objectives, tasks, and assessments

Determine Priorities Return to Top

What is the Student-Centered Problem that your school will address in this Priority?

Determine Priorities Protocol

Students do not have access to grade-level appropriate curriculum and assessments with feedback to help them identify gaps in their knowledge and create specific action steps to improve content knowledge and

Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

Resources: 💋

Resources: 😭

Resources: 🜠

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

Root Cause Return to Top

5 Why's Root Cause Protocol

What is the Root Cause of the identified Student-Centered Problem?

As adults in the building, we...

skills that will prepare them for post-secondary success.

As adults in the building, we spend too much time reviewing skills and filling in perceived gaps that we don't provide the curriculum, instruction, and assessments with feedback that will prepare students for sustained college success.

Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team. The root cause is based on evidence found when examining the student-centered

problem. Root causes are specific statements about adult practice.

Root causes are within the school's control

Theory of Action Return to Top

What is your Theory of Action?

Indicators of a Quality CIWP: Theory of Action

If we...

If we adapt the Skyline curriculum and assessments for each course with a focus on formative assessment practices that inform instruction, provide timely feedback, and allow multiple pathways for student success.



Theory of Action is grounded in research or evidence based practices.

Jump to... **TOA Progress** Priority **Goal Setting** <u>Monitoring</u> Root Cause Implementation Plan Reflection

Select the Priority Foundation to

Curriculum & Instruction

Theory of Action is an impactful strategy that counters the associated root cause.

then we see.... then we see teachers providing specific, actionable feedback on formative assessments throughout units of study which allow students to identify their strengths and areas of

growth and allows teachers to create targeted, intentional interventions.

Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics. Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired

staff/student practices), which results in... (goals)" All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action.

which leads to...

which leads to daily learning targets focused on student growth that meets students where they are and provides differentiated strategies which leads to; increased pass rates, decreased failure rates, higher graduation rates, and greater post secondary enrollment. 90% Freshmen On-Track, 75% Bs or better, and 50% meeting expectations on the SAT.



Implementation Plan Return to Top

Resources: 💋

Indicators of a Quality CIWP: Implementation Planning

Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team.

Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out. Action steps are inclusive of stakeholder groups and priority student groups.

Action steps have relevant owners identified and achievable timelines.

Team/Individual Responsible for Implementation Plan	
Departments / Department Chairs	

Dates for Progress Monitoring Check Ins

Q1 10/27/23 Q3 4/1/24 Q2 12/22/23 Q4 6/7/24







	SY24 Implementation Milestones & Action Steps	Who 🙆	By When 🙆	Progress Monitoring
Implementation Milestone 1	100 % of core courses have completed Unit Plans per course with feedback provided by administration via the Quality Curriculum Rubric	course teachers	5/3/24	In Progress
Action Step 1	Unit plan 1	course teachers	8/25/2023	In Progress
Action Step 2	Unit plan 2	course teachers	9/22/2023	In Progress
Action Step 3	Unit plan 3	course teachers	10/27/2023	In Progress
Action Step 4	Unit plan 4	course teachers	11/27/2023	Not Started
Action Step 5	Unit plan 5	course teachers	12/22/2023	Not Started
Implementation Milestone 2	100% of core courses have common summative assessments aligned with unit standards.	ILT, course teachers	5/3/24	In Progress
Action Step 1	provide sustained professional development in aligned, analytic rubric creation	ILT, course teachers	12/22/2023	In Progress
Action Step 2	Create system of specific competencies that students should achieve in each of the core courses	ILT, course teachers	11/27/23	In Progress
Action Step 3	Align course competencies with corresponding competency assessments	ILT, course teachers	1/26/24	In Progress
Action Step 4	Establish protocols for analyzing student work to norm levels of rigor and performance levels.	ILT, course teachers	10/27/23	In Progress
Action Step 5				Select Status
Implementation Milestone 3	Create feedback action plan (feed-up, feedback, feed-forward) to ensure students have clear, actionable feedback on formative assessments.	ILT, course teachers	5/3/24	Not Started
Action Step 1	Provide sustained professional development on cycles of feedback to students	Admin, ILT	08/21/23 and monthly	Not Started
Action Step 2	Evaluate quality of feedback aligned to rubrics to provide students with specific, actionable steps to increase mastery of skills and content.	ILT, course teachers	11/27/23 and montly	Not Started
Action Step 3				Select Status
Action Step 4				Select Status
Action Step 5				Select Status
Implementation Milestone 4				Select Status
Action Step 1				Select Status
Action Step 2				Select Status
Action Step 3				Select Status
Action Step 4				Select Status

SY25-SY26 Implementation Milestones

Action Step 5

Finalizing Skyline curriculum adaptions for general education, instructional courses, and EL stand alone classes. Established cycles of student work analysis and consensus on criteria descriptors.



Select Status

SY26 Anticipated Milestones

Return to Top

!00% of teachers will be using a high quality core curriculum.



Goal Setting Return to Top

Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of <u>Targeted Universalism</u>. There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

Resources: 💋

IL-EMPOWER Goal Requirements

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

- -The CIWP includes a reading Performance goal -The CIWP includes a math Performance goal -The goals within the reading, math, and any other
- IL-EMPOWER goals include numerical targets
- -Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

Performance Goals

					Numerical	l Targets [Opti	onal] 🝊
Specify the Goal 🛮 🙆	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🙇	SY24	SY25	SY26
			Overall	15% at benchmark	35% at benchmark	55% at benchmark	75% at benchmark
Reading	Yes	STAR (Reading)	Select Group or Overall				
Math	Yes	STAR (Math)	Overall	27% at benchmark	50% at benchmark	70% at benchmark	90% at benchmark
Wall	103		Select Group or Overall				

Practice Goals

Identify the Foundations Practice(s) most aligned to	Specify your practice goal	l and identify how you will measure progress towards this goal. 🝊			
your practice goals. 🙆	SY24	SY25	SY26		
C&I:2 Students experience grade-level, standards-aligned instruction.	Most teachers are observed effectively implementing high quality, aligned instruction in the Rigor Walk.	All teachers are observed effectively implementing high quality, aligned instruction in the rigor walk.	All teachers follow high quality curriculum and instructional practices each day.		
C&I:5 School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Most units have standard aligned assessments, both formative and summative, which provide feedback to students.	All units have standard aligned assessments, both formative and summative, which provide feedback to students	Assessments within units have been backward planned and have been evaluated by item for alignment to the high quality curriculum.		
C&I:6 Evidence-based assessment for learning practices are enacted daily in every classroom.	Rubrics for summative assessments are developed to reflect student learning goals and to provide a mechanism for feedback.	Rubrics for all assessments are developed to reflect student learning goals and provide a mechanism for feedback.	Unit plans reflect imbedded assesment throughout every lesson, which provides feedback loops for students.		

SY24 Progress Monitoring

Resources: 💋

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

Performance Goals

Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Reading	STAR (Reading)	Overall	15% at benchmark	35% at benchmar k	Select Status	Select Status	Select Status	Select Status
		Select Group or Overall			Select Status	Select Status	Select Status	Select Status
Moth	STAR (Moth)	Overall	27% at benchmark	50% at benchmar k	Select Status	Select Status	Select Status	Select Status

Jump to Priority TOA Goal Setting Progress Reflection Root Cause Implementation Plan Monitoring	Select the Priority Foundation to pull over your Reflections here =>	Curriculum & Instructi					
	Select Group or Overall		Select Status	Select Status	Select Status	Select Status	
	Practice Goals			Progress M	lonitoring		
Identified Practices	SY24		Quarter 1	Quarter 2	Quarter 3	Quarter 4	
C&I:2 Students experience grade-level, standards-aligned instruction.	Most teachers are observed effectively implementing haligned instruction in the Rigor Walk.	nigh quality,	Select Status	Select Status	Select Status	Select Status	
C&I:5 School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Most units have standard aligned assessments, both fo summative, which provide feedback to students.	ormative and	Select Stotus	Select Status	Select Status	Select Status	
C&I:6 Evidence-based assessment for learning practices are enacted daily in every classroom.	Rubrics for summative assessments are developed to student learning goals and to provide a mechanism for		Select Status	Select Status	Select Status	Select Status	

Select the Priority Foundation to pull over your Reflections here =>

Reflection on Foundation

Using the associated documents, is this practice consistently implemented?

An annual plan is developed and implemented for providing College and **Partially** Career Competency Curriculum (C4) instruction through CPS Success Bound or partner curricula (6th-12th). Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th). **Partially** Work Based Learning activities are planned and implemented along a continuum beginning with career awareness to career exploration and ending with career development experiences using the WBL Toolkit **Partially** Early College courses (under Advanced Coursework) are strategically aligned with a student's Individualized Learning Plan goals and help's **Partially** advance a career pathway (9th-12th). Industry Recognized Certification Attainment is backward mapped from students career pathway goals (9th-12th). Yes There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, Yes review postsecondary data, and develop implementation for additional supports as needed (9th-12th). Staffing and planning ensures alumni have access to an extended-day pay "Alumni Coordinator" through the Alumni Support Initiative during Yes

What are the takeaways after the review of metrics?

We will implement the C4 and ILP plans with greater fidelity in all grade levels. We are struggling with aligning our support for freshmen and sophomores to ensure their on-track success rates. We are steadily increasing the access for all of our students in ECCE options.

What is the feedback from your stakeholders?

Alumni report in interviews that they did not feel prepared for the level of work in their college courses. Teachers feel that they are challenged between addressing the needs of EL and DL students while ensuring they are prepared for post-secondary success.

What student-centered problems have surfaced during this reflection?

both the summer and winter/spring (12th-Alumni).

Students are enrolling in college (74.3%), but they are not persisting to post-secondary graduation (45.8%). Students in the CTE program and Jumpstart to Jobs have a clearer path and more opportunites for post-secondary certificates than our other students. Students in the 9th & 10th grades have not had access to clear college and career planning.

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

We have increased our students' access to ECCE through the introduction of an additional AP course in Computer Science, increased Jumpstart to Jobs enrollment, and Seal of Biliteracy.

Return to Top Determine Priorities

What is the Student-Centered Problem that your school will address in this Priority?

Students...

If we....

Students from World Language who are enrolling in college are not persisting beyond the second year, and those students who indicate plans for immediate employment could be taking advantage of the certification and college credits from Jumpstart to Jobs and Dual Credit.



Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

Return to Τορ Root Cause

What is the Root Cause of the identified Student-Centered Problem?

As adults in the building, we...

As adults in the building, we have not provided instruction and support for successful post-secondary planning and implementation.

5 Why's Root Cause Protocol

Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

The root cause is based on evidence found when examining the student-centered

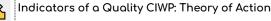
Root causes are specific statements about adult practice.

Root causes are within the school's control

Return to Τορ Theory of Action

What is your Theory of Action?

If we plan and implement a structured post secondary curriculum which is vertically aligned and supports mulitiple pathways to post secondary success



Theory of Action is grounded in research or evidence based practices.



Resources: 💋

Resources: 😭



Select the Priority Foundation to pull over your Reflections here =>

Postsecondary Success

Theory of Action is an impactful strategy that counters the associated root cause.

then we see....

students who have created their own individual learning plan for college and career and teachers who imbed career interest, exploration, and development into course curricula



Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics. Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired

staff/student practices), which results in... (goals)" All major resources necessary for implementation (people, time, money, materials) are

considered to write a feasible Theory of Action

which leads to...

which leads to increased college completion (90%), industry recognized certification (50%), and early college credit attainment (50%).



Implementation Plan Return to Top

Resources: 💋

Indicators of a Quality CIWP: Implementation Planning

Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team.

Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out.

Action steps are inclusive of stakeholder groups and priority student groups.

Action steps have relevant owners identified and achievable timelines.

Team/Individual Responsible for Implementation Plan PLT, Counselors, Course Teachers

Dates for Progress Monitoring Check Ins

Q1 10/27/23 Q2 12/22/23 Q3 4/1/24 Q4 6/7/24

SY24 Implementation Milestones & Action Steps





By When 🚄

Progress Monitoring

Implementation Milestone 1	Create and implement a vertically aligned College and Career Competency Curriculum for grades 9- 12 using the CPS Success Bound resourses.	PLT, Course Teachers	5/20/24	Not Started
Action Step 1	Explore the CPS Success Bound resourses in grade level team			
	meetings.	PLT, Course Teachers	1/24/24	Select Status
Action Step 2	Decide which courses will integrate sections of the curricula.	PLT, Course Teachers	3/25/24	Select Status
Action Step 3	Map scope and sequence for grades 9-12.	PLT, Course Teachers	4/19/24	Select Status
Action Step 4	Begin curriculum delivery in courses.	Course Teachers	5/20/24	Select Status
Action Step 5				Select Status
Implementation Milestone 2	Create and implement a parent program to ensure that parents are aware of college and career planning throughout their child's high school journey.	BAC, Admin, LSC, Enlace, Counselors	5/3/24	In Progress
Action Step 1	Establish a strong PAC and BAC.	LSC, BAC, Admin	9/18/23	Select Status
Action Step 2	Work with our community partners to connect with parents for informational sessions.	Admin, Enlace	10/27/23	Select Status
Action Step 3	Create clear pathway explanations in English and Spanish for parents.	Admin, Counselors	12/21/23	Select Status
Action Step 4	Conduct parent information session each semester to help parents support their student's course choices and career exploration.	Admin, Counselors	12/21/23	Select Status
Action Step 5				Select Status
Implementation Milestone 3	Ensure equal opportunity and enrollment in ECC courses that are strategicall aligned with each student's Individualized Learning Plan and helps advance their career pathway.	ILT, Counselors, Admin	6/6/24	In Progress
Action Step 1	Begin EOS cohort. Fall Study cycle - orientation, launch, convening, school visit, and site lead check in.	ILT reps, Admin	10/9/23	Select Status
Action Step 2	Winter Cycle - strategize - convening, school visit 2, site lead check-in, trusted adult training.	ILT reps, Admin	2/7/24	Select Status
Action Step 3	Spring Cycle - support - convening, school visit 3, site lead check-in, end of year wrap up.	ILT reps, Admin	5/20/24	Select Status
Action Step 4				Select Status
Action Step 5				Select Status
Implementation Milestone 4				Select Status
Action Step 1				Select Status
Action Step 2				Select Status
Action Step 3				Select Status
Action Step 4				Select Status
Action Step 5				Select Status

SY25-SY26 Implementation Milestones



SY26 Anticipated Milestones

Student leadership in revising college and career curricula and pathway choices. Alumni support and coordination strengthened to ensure post-secondary success. Sustained improvement of access to AP, CTE, and Dual Credit courses.



Return to Τορ

Goal Setting

Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of Targeted Universalism. There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

Resources: 💋

IL-EMPOWER Goal Requirements

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

-The CIWP includes a reading Performance goal

-The CIWP includes a math Performance goal
-The goals within the reading, math, and any other
IL-EMPOWER goals include numerical targets

-Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

Numerical Targets [Ontional]

Performance Goals

					Numerical	largets [Option	onaij 🔼
Specify the Goal 🛮 🙆	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🙇	SY24	SY25	SY26
Student participation of 100% in	No	Program Inquiry: Programs/participation	Overall	47.60%	65%	85%	100%
either AP, CTE, or Jumpstart to Jobs pathways.		/attainment rates of % of ECCC	Select Group or Overall				
College enrollment at 85% of graduating seniors, and college	Yes	College Enrollment and	Overall	45.80%	65%	80%	90%
persistance to completion of program at 90% of enrolled students.	res	Persistence Rate	Select Group or Overall				

Practice Goals

your practice goals. 🙆	SY24	SY25	SY26
PS:1 An annual plan is developed and implemented for providing College and Career Competency Curriculum (C4) instruction through CPS Success Bound or partner curricula (6th-12th).	All teachers will become familiar with the CPS Success Bound Skyline Curriculum and the resources available for student learning.		CPS Success Bound Curriculum will be integrated into all grade level courses and adapted for DL and EL students.
PS:2 Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).	Counselors will present comprehensive training on the ILPs to all teaching staff members and create implementation plans for SY25.	ILP completion will be integrated into Freshman Seminar and Senior Seminar courses.	ILP completion will be fully integrated into all grade level courses.

Coursework) are strategically aligned with a student's Individualized Learning Plan goals and helps advance a career pathway (9th-12th).

PS:4 Early College courses (under Advanced

Identify the Foundations Practice(s) most aligned to

Students and parents will be fully familiarized with the Advanced and Early College course pathways and their alignment with post-secondary goals. EOS PLC will complete first year.

Students and teachers will beginning planning Advanced and Early College courses beginning Freshman year and mapping to their senior year and post-secondary goals.

Specify your practice goal and identify how you will measure progress towards this goal. 🙆

Students and teachers will increase the number of Advanced and Early College courses offered and taken at the school. Students will be able to articulate how the Advanced coursework supports their career plans.

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SY24 Progress Monitoring

Resources: 💋

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

Performance Goals

Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Student participation of 100% in either AP, CTE, or Jumpstart to Jobs	Program Inquiry: Programs/participation/	Overall	47.60%	65%	Select Status	Select Status	Select Status	Select Status
pathways.	attainment rates of % of ECCC	Select Group or Overall			Select Status	Select Status	Select Status	Select Status
College enrollment at 85% of aroducting seniors, and college	College Enrollment and	Overall	45.80%	65%	Select Status	Select Status	Select Status	Select Status

Jump toPriorityTOAGoal SettingProgressReflectionRoot CauseImplementation PlanMonitoring	Select the Priority Foundation to pull over your Reflections here =>		Postsecondary Succe			y Success
persistance to completion of program Persistence Rate at 90% of enrolled students.	Select Group or Overall		Select Status	Select Status	Select Status	Select Status
Practice Goals Progress Monitoring						
Identified Practices	SY24		Quarter 1	Quarter 2	Quarter 3	Quarter 4
PS:1 An annual plan is developed and implemented for providing College and Career Competency Curriculum (C4) instruction through CPS Success Bound or partner curricula (6th-12th).	All teachers will become familiar with a Skyline Curriculum and the resources learning.		Select Status	Select Status	Select Status	Select Status
PS:2 Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).	Counselors will present comprehensive teaching staff members and create im	•		Select Status	Select Status	Select Status
PS:4 Early College courses (under Advanced Coursework) are strategically aligned with a student's Individualized Learning Plan goals and helps advance a career pathway (9th-12th).	Students and parents will be fully fami and Early College course pathways at post-secondary goals. EOS PLC will	nd their alignment with	Select Status	Select Status	Select Status	Select Status

If Checked:	~	Our school receives school improvement funding through Title I, Part A, 1003 (IL-Empower)
Complete IL-Empower Section below		This CIWP serves as your School Improvement Plan, which is required for schools in school improvement status (comprehensive or targeted) as identified by the Illinois State Board of Education (ISBE). The following section, "IL-Empower," addresses grant requirements, assurances, and alignment across your CIWP, grant budget, and state designation.
If Checked:	П	Our school DOES NOT receive school improvement funding through Title I, Part A, 1003 (IL-Empower).
No action needed		(Continue to Parent & Family Plan)

IL-Empower

IL-EMPOWER GRANT ASSURANCES

By checking the boxes below, you indicate that your school understands and complies with each of the grant assurances listed.

- The purpose of the IL-Empower grant funds, authorized under Title I, Part A, Section 1003 School Improvement of the Elementary and Secondary Education Act, is to support local education agencies (LEAs), via the Statewide System of Technical Assistance and Support (IL-EMPOWER) to serve schools implementing comprehensive support and improvement activities or targeted support and improvement activities. The goal is to provide all children significant opportunity to receive a fair, equitable, and high-quality education by providing adequate resources to substantially raise the achievement of students in lowest and underperforming schools, as defined by the Illinois State Board of Education (ISBE). The purpose of the funding is to build the capacity of school leaders to implement effective school improvement practices, and the goal is to enable schools in improvement status to improve student achievement and performance outcomes and to exit status.
- Funding will be used only to develop, implement and/or monitor School Improvement Plans (SIPs) / CIWPs. Grant funds may be used for the following types of planning and implementation activities:
 - a) Paying school personnel to collaborate and to develop, implement, and monitor school improvement plans b) Contracting for professional services from State-Approved Learning Partners

 - c) Conducting school-level needs assessments
 - d) Analyzing data
 - e) Identifying resource inequities

 - f) Researching and implementing evidence-based interventions g) Purchasing standards-aligned curriculum and materials h) Purchasing and administering local assessments for progress monitoring
- Supplement, not supplant is in effect. Schools and LEAs shall use IL-Empower grant funds only to supplement the funds that would, in the absence of such federal funds, be made available from state and local sources for the education of students participating in programs assisted under this part, and not to supplant such funds.
- Schools designated for comprehensive or targeted support can expect four years of continuation funding from the initial summative designation. Improvement status defines the up-to four-year term that runs concurrently with the IL-EMPOWER grant program. Status and funding begin with an initial summative designation of comprehensive or targeted and continue through the remaining part of the first year in the planning phase of the grant and are followed by three consecutive years of implementation. School Improvement funding is awarded concurrently with improvement status. Improvement status and grant funding continue concurrently for up to four years regardless of positive changes in annual summative designations because IL-EMPOWER is structured to support local efforts with scaffolded support of sufficient size and longevity to improve outcomes for students and exit improvement status within a four-year grant term.
- School Improvement Reports (SIR) are due on a triannual basis.
- Schools in comprehensive improvement status must work with a State-Approved Learning Partner to address areas identified in the respective school improvement plans. Schools in targeted improvement status may or may not elect to work with a State-Approved Learning Partner. Approved Learning Partners are contracted by ISBE and are authorized to provide direct professional learning services in evidence-based practices to LEAs and comprehensive and targeted schools. Only vendors selected for an executed contract with ISBE may provide services to IL-Empower districts and schools (both comprehensive and targeted) using Title I, Part A, Section 1003 School Improvement funds, and likewise only those subcontractors included in either the executed contract or subsequent written approval by ISBE may provide services to IL-EMPOWER districts and schools.
- As a grant recipient, you may be required to participate in program evaluation activities, site monitoring visits, and audit protocols.
- As part of annual grant application and amendment processes, you may be asked to submit additional information regarding budget requests and alignment of budget

IL-EMPOWER SMART GOALS

Of the goals developed earlier in this CIWP, please choose at least 2, and up to 3, that will be your focus areas for IL-Empower. These goals should be in alignment with your ISBE designation and reference specific student groups, as applicable. As part of the annual grant application and amendment processes, please be prepared to outline how your IL-Empower grant budgets will support the chosen goal(s).

IL-Empower Goals Must have a Numerical Target	Select a Goal Below	Student Groups	Baseline	SY24	SY25	SY26
mave a redinction larger	ociect a Goal Below	Student Groups	27% at benchm			
Required Math Goal	STAR (Math): Math	Overall				
•	,	Select Group or Overall				
		Overall	15% at benchm	35% at bench	55% at b	75% at benchi
Required Reading Goal	STAR (Reading): Reading	Overan				
		Select Group or Overall				
Optional Goal	Select a Goal					

Parent and Family Plan

If Checked:	✓	Our school is a Title I school operating a Schoolwide Program
Complete School & Family Engagement Policy, School & Family Compact, and Parent & Family Engagement Budget sections		This CIWP serves as your comprehensive Title I plan, which is a federal requirement for every Title I school operating a schoolwide program. As outlined in the federal legislation, this plan must be reviewed on at least an annual basis, and it must be made available to the district, parents, and the public. The following section, 'Title I Schoolwide Programs and Parent Involvement,' addresses the federal Title I requirements around meaningful parent and family involvement in developing and implementing Title I schoolwide programs.
If Checked:		Our school is a non-Title I school that does not receive any Title I funds. (Continue to Approval)

SCHOOL & FAMILY ENGAGEMENT POLICY

ESSA, Title I, Part A law requires schools to develop a parent and family policy that reflects their commitment to develop best engagement practices and maximizes meaningful consultation. Checking the boxes below indicates that your school understands and complies with each requirement listed.

- The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also hold an annual Title I PAC Organizational meeting at which 4 PAC officers are elected and monthly meeting dates are identified. The school will also offer parental and family engagement meetings, including monthly school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend.
- At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children.
- Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading.
- Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks.
- Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments, including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators.
- Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement.
- Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate, and work with parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members.
- Schools will, to the extent feasible and appropriate, coordinate and integrate parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conduct other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children.
- Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language.

SCHOOL & FAMILY COMPACT

Your school shall jointly develop, with parents, a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Checking off the statements below indicates your school will develop a compact that complies with each requirement. Compact statements will be housed at the school and shared with all parents.

- The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards.
- The school will hold parent-teacher conferences.
- The school will provide parents with frequent reports on their children's progress.
- The school will provide parents reasonable access to staff.
- The school will provide parents, as appropriate, opportunities to engage in and volunteer with school activities.
- The parents will support their children's learning.
- The students will share the responsibility for improved student academic achievement by engaging in behaviors such as good attendance, positive attitude, and class preparation, among others.

PARENT & FAMILY ENGAGEMENT BUDGET

The overarching goal for Title I Parent & Family Engagement funds is to increase student academic achievement through parental and family engagement and supporting skills development. In the box below, identify the academic priority areas around which your parent engagement & skills development will be aligned. As a reminder, use of your funds must occur in consultation with parents.

The academic priority around which our Title 1 Parent & Family Engagement funds will be used is to engage parents in learning more about the learning pathways available at World Language and how those tie into post-secondary educational and career options for their children.



In order to maintain compliance with the use of Title I Parent & Family Engagement funds, please review and check each box below to indicate that your school understands and complies with the requirements following. We will...

- Spend Parent & Family Engagement Funds in a timely manner (Average 10%/month)
- Collaborate with parents, prioritizing PAC officers, to decide on Title I expenditures
- Assure that funds impact the majority of parents or focus on parents with students most at academic risk
- Provide up to date monthly fund reports to PAC officers
- Maintain a binder with the original documents related to PAC meetings, presentations, fund expenditures and other evidence of collaboration
- Provide support to PAC officers including but not limited to consultation about fund usage, meeting set-up, information dissemination, and organizational support